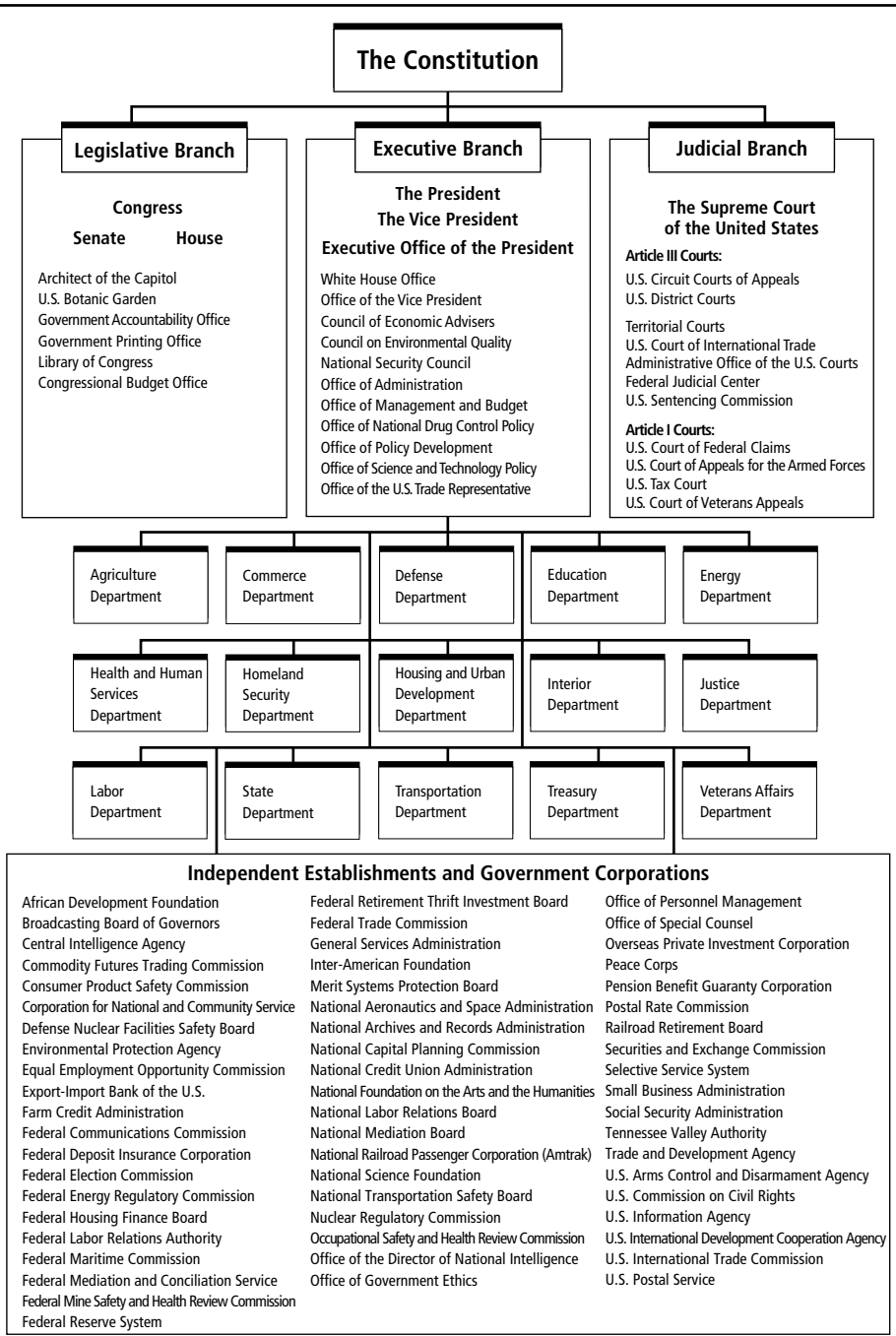
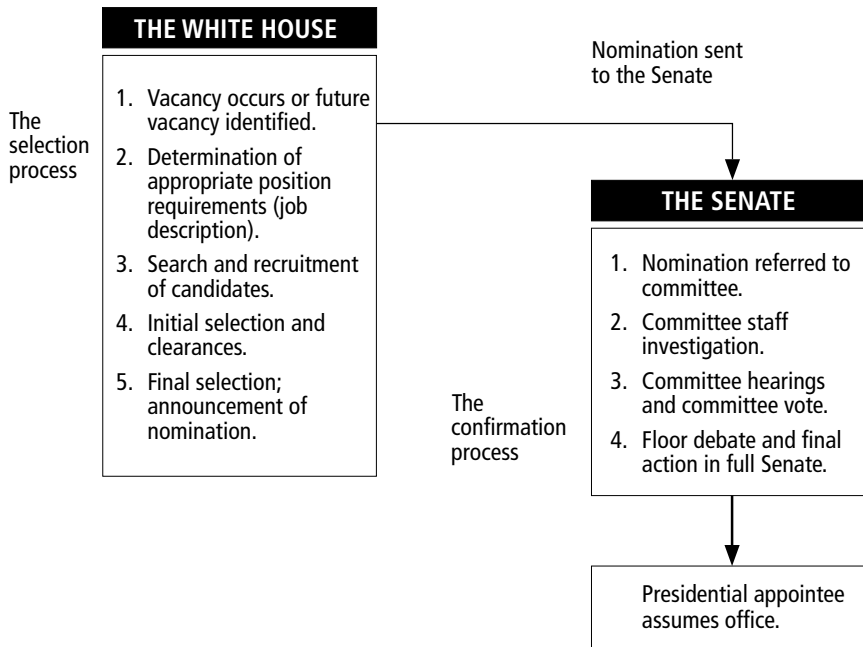


FIGURE 11-1 The Government of the United States



Source: *The United States Government Manual*, 2014 (Washington, DC: Office of the Federal Register, Government Printing Office), 22.

FIGURE 11-2 **The Appointments Process**



Source: Reprinted with permission of The Free Press, a Division of Simon & Schuster, Inc., from *The Politics of Presidential Appointments*, by G. Calvin MacKenzie. Copyright © 1981 by the Free Press. All rights reserved.

TABLE 11-1 Growth of the Cabinet

Department	Year created
State	1789
Treasury	1789
War (reorganized and renamed Defense in 1947)	1789
Interior	1849
Justice (position of attorney general created in 1789)	1870
Agriculture	1889
Commerce (created as Commerce and Labor)	1903
Labor (split from Commerce and Labor)	1913
Health, Education, and Welfare (reorganized and renamed Health and Human Services in 1979)	1953
Housing and Urban Development	1965
Transportation	1966
Energy	1977
Education	1980
Veterans Affairs	1989
Homeland Security	2002

Source: CQ Daily Monitor, January 10, 2003, 3.

TABLE 11-2 Political Appointees by Department and Appointment Type, 2012

Department	Presidential appointment requiring Senate approval	Presidential appointment not requiring Senate approval	Noncareer Senior Executive Service	Schedule C	Total
Agriculture	14	3	39	164	220
Commerce	24	0	36	84	144
Defense	53	0	74	101	228
Education	17	1	14	115	147
Energy	23	0	21	69	113
Health and Human Services	20	1	72	68	161
Homeland Security	21	2	55	83	161
Housing and Urban Development	14	0	19	47	80
Interior	18	0	39	46	103
Justice	225	0	49	65	339
Labor	18	0	24	80	122
State	254	5	38	104	401
Transportation	23	0	27	38	88
Treasury	36	0	30	44	110
Veterans Affairs	15	0	10	10	35
Total	775	12	547	1,118	2,542

Sources: Policy and Supporting Positions (Washington, D.C.: U.S. Government Printing Office, 2012). This volume is called “The Plum Book” because of the color of its cover. The authors acknowledge the assistance of Maeve P. Carey, regulatory expert at the Congressional Research Service.

**TABLE 11-3 Number of Documents
(Final Rules) Published in the
Federal Register, 2000–2013**

Year	Number of final rules
2000	4,313
2001	4,132
2002	4,167
2003	4,148
2004	4,101
2005	3,943
2006	3,718
2007	3,595
2008	3,830
2009	3,503
2010	3,573
2011	3,807
2012	3,708
2013	3,659

Source: Maeve Carey, "Counting Regulations: An Overview of Rulemaking, Types of Federal Regulations, and Pages in the *Federal Register*," Congressional Research Service Report R43056, November 26, 2014.

Note: The data are provided by the Government Accountability Office (GAO) in its Federal Rules Database, available on GAO's website.